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2023 was a year of meaningful anniversaries at the Center! It’s been 35 years since our founding, 20 years since we opened our doors as the Museum of We the People, and 10 years since I had the privilege of joining this wonderful institution.

A few highlights from a memorable year:

• Our new First Amendment gallery offers an inspiring exploration of the five freedoms of the First Amendment and why they matter today.

• Our newly launched Constitution 101 core curriculum offers learners of all ages videos, primary texts, and access to America’s greatest constitutional scholars of diverse perspectives to teach about our founding principles and to foster the habits of civil dialogue.

• Our America’s Town Hall series and We the People podcasts feature constitutional thought leaders engaged in civil conversation, serving as a model for thoughtful deliberation across America.

As we prepare for America’s 250th birthday in 2026, we’re excited to continue to serve as America’s leading platform for nonpartisan civic education and civil dialogue about the Declaration of Independence, the Constitution, and the American idea.

Thanks so much to our community of members and supporters across America. Your passion, engagement, and dedication to our inspiring mission makes our work possible. Here’s to lots of light and learning in the year ahead!

With appreciation,

Jeffrey Rosen
President and CEO
February 2006

Constitution High Established

The Center bolsters its education initiatives, including establishing Constitution High School, a magnet school within the School District of Philadelphia dedicated to empowering students through active citizenship.
From our role in the 2006 founding of Constitution High School, a magnet school in Philadelphia dedicated to empowering students through active citizenship, to the launch of our Constitution 101 core curriculum last year, we continue to introduce new programming and resources that can fill the gap in American civic education and allow students to engage thoughtfully with peers of different perspectives.

Our educational programming and resources are grounded in our highly acclaimed Interactive Constitution, which allows visitors to engage with the text of the Constitution clause by clause and discover how experts agree and disagree about its history and meaning.

Over the years, the National Constitution Center has established itself as a trusted resource for nonpartisan civic education for hundreds of thousands of students, educators, and lifelong learners.

Since its launch in 2015, the Interactive Constitution has reached more than 86 million visitors.

“The Interactive Constitution makes looking at or navigating the Constitution really easy. It brings it to life for my students, and they really appreciate that.”

AMY ELSASS
Constitutional Fellow, Miamisburg High School, Ohio
Launched in September 2022, Constitution 101 is an asynchronous online curriculum that provides high school students and adult learners with a basic understanding of the Constitution’s text, history, structure, and caselaw.

Drawing on more than 170 historical texts and 50 landmark Supreme Court cases, the course allows learners to study the historical and philosophical foundations of America’s founding principles from a range of voices, while inspiring learners to engage with the constitutional text, looking at diverse viewpoints from a nonpartisan perspective.

Within the first 12 months of the curriculum’s launch, Constitution 101 videos were viewed more than 550,000 times, and the course materials were downloaded more than 60,000 times.

**Middle School Curriculum**

Constitution 101 for middle school students is slated to launch in 2025. This version will feature new videos and activities to reinforce and assess student learning designed to provide additional background for this age group, while remaining brisk and engaging.
“As we approach America’s 250th birthday in 2026, we have the opportunity to reverse our civics spiral and revitalize knowledge of the ideals, rooted in the Declaration of Independence and the Constitution, that unite us. It will be up to all of us — students and parents, teachers and senators — to rise to the challenge.”

SAL KHAN and JEFFREY ROSEN
“How We Can Repair Our Democracy and Build a More Perfect Union,” TIME op-ed, May 5, 2023

Constitutional Fellows
To help pilot Constitution 101 and provide feedback and evaluation on the course, the Center selected 23 educators from a variety of schools and school districts across the country.

STATES REPRESENTED IN COHORT ONE

The National Constitution Center and Khan Academy are teaming up to launch a version of Constitution 101 in September 2024, introducing the curriculum to Khan’s network of more than 8 million students and teachers. The course will feature conversational interviews with dozens of constitutional scholars and noted public figures and is grounded in Khan Academy’s signature approach to student mastery. Just a few of the featured experts include:

• Jeb Bush, former governor
• Carol Berkin, historian
• Joseph Ellis, historian
• Francis Ford Coppola, director
• Alberto Gonzalez, former U.S. Attorney General
• Linda Greenhouse, journalist
• Fareed Zakaria, journalist

Constitution 101 with Khan Academy
COMING SOON

Khan Academy
EDUCATIONAL PROGRAMS

In total, through live and asynchronous programming, the National Constitution Center directly reached 812,929 students, teachers, and lifelong learners during the 2022–2023 school year. Our actual reach is even greater, as many of our unique visitor metrics represent teachers using our materials in their classrooms.

Live Online Classes and Virtual Museum Experiences

Part lecture, part lively conversation, our online educational offerings allow students to practice civil dialogue skills, apply critical thinking and active listening skills, and learn about how the Constitution affects their lives.

In 2023, we offered a mix of public, private, and peer-to-peer live classes as well as interactive guided tours of our exhibits.

A NEW SERIES

We introduced a new series, Civic Stories, for 3rd-5th grade learners, designed to bring the fun and excitement of a field trip to students in the classroom through workshops, activities, and demonstrations.
Constitutional Ambassadors and Young Citizens Scholarship Program

More than 5,000 students in the 2022-2023 academic year took part in our Constitutional Ambassadors program, an immersive learning experience that begins in the classroom, provides students the opportunity to tour the Center and connect with constitutional experts, and continues post-visit. More than 6,000 learners visited the Center through our Young Citizens Scholarship Program, which helps subsidize admission and travel costs for students who might not otherwise have the opportunity to visit the Center in person.

2023 LIVE CLASSES

Public classes:
20,000 live viewers across 44 states and 11 countries

Private and peer-to-peer classes:
10,000 students across 40 states

Virtual museum experiences:
13,000 learners
PROFESSIONAL DEVELOPMENT

This year, we reached more than 3,000 educators with offerings ranging from in-person and virtual training sessions with individual schools and school districts across the country, to a monthly webinar series with the Los Angeles County Office of Education.

“What I like about the National Constitution Center is I can take the materials that are presented to me, put them on a table, and bring in the most liberal or most conservative person in my district, parent or student, and they would say, yeah, these are the type of things we should learn about our country.”

MIKE CORMACK
Constitutional Fellow,
Southwest Valley School District, Iowa

The Center’s education team also attended several social studies conferences across the country, giving presentations, hosting workshops, and distributing materials about our offerings.
Teacher Advisory Board and Council

The 16 members of our Teacher Advisory Board support the Center in developing and evaluating new educational materials, while the 468 members of our Teacher Advisory Council share best practices for teaching constitutional and civic topics and serve as ambassadors for the Center’s educational programming and resources. Members of the Teacher Advisory Board and Council represent all levels of education and types of learning environments, and every state but Wyoming.

Summer Teacher Institutes

More than 140 teachers joined us in July for intensive, multi-day in-person workshops. Topics included Constitutional Conversations and Civil Dialogue and the First Amendment, and virtual sessions on Constitution 101 and the 14th Amendment.

“The National Constitution Center’s resources are fabulous because we know that they are nonpartisan, they are unbiased. They are based in primary source material in an age where students seem to be struggling with media literacy.”

TRISH EVERETT
Teacher Advisory Board and Constitutional Fellow,
Pine Crest School, Florida
April 2005

Supreme Court Justices Interview

The Center sponsors a rare interview with Supreme Court Justices Sandra Day O’Connor, Antonin Scalia, and Stephen G. Breyer at the National Archives, raising the Center’s profile as a national leader in civic engagement.
AMERICA’S TOWN HALL

In a time of unprecedented political polarization, the National Constitution Center provides a forum where constitutional experts and thought leaders can convene to model respectful dialogue on important constitutional topics.

By bringing new voices and audiences into these convenings, we are working to generate transformational ideas and bring about a shift in public discourse.
**AMERICA’S TOWN HALL PROGRAMS**

The Center’s *America’s Town Hall* series features panel discussions on constitutional topics, illuminating how these issues intersect across our country’s past, present, and future.

Notable programming from 2023 includes:

**“Civic Virtue and Citizenship”**
Authors Christopher Beem, Richard Haass, and Lorraine Pangle discussed the concepts of civic virtue and citizenship in democratic societies.

**“Women and the American Idea”**
Authors Tomiko Brown-Nagin and Elizabeth Cobbs explored key influential women throughout history and how these women inspired constitutional change.

**“The Shadow Docket Debate”**
Journalist Adam Liptak and professors Jennifer Mascott and Stephen Vladeck explored the history of and current debates surrounding the Supreme Court’s “shadow docket”—cases in which the Court issues emergency orders and summary decisions without oral argument.

**“Deliberation and Democratic Norms in America”**
Professors Ronnie Janoff-Bulman, Matthew Levendusky, and Kenji Yoshino explored the roots of America’s political divide and various strategies for overcoming partisan gridlock.
“Five New Amendments: Next Steps for Constitutional Change”

Last year, the National Constitution Center brought together three teams of progressive, libertarian, and conservative scholars for an online constitutional convention. After a week of dialogue, deliberation, and compromise, the delegates came to a consensus on proposals for five constitutional amendments.

In March, the leaders of those teams — Caroline Fredrickson, Ilan Wurman, and Ilya Shapiro convened at the Center for Constitutional Design at ASU’s Sandra Day O’Connor College of Law in Washington, D.C. to discuss those amendments and the next steps for constitutional reform.

“The State of Free Expression in the U.S. and Abroad”

Free-speech advocates Garry Kasparov, Evan Mawarire, and Suzanne Nossel joined us for a special discussion on the state of free expression in the United States, Russia, Zimbabwe, and around the world.
A few highlights from this year’s episodes include:

“The Future of Affirmative Action”
William B. Allen and Hasan Kwame Jeffries discussed the history of affirmative action, the then-pending cases before the Court, and how the outcome of the Court’s ruling could affect the future of affirmative action programs across the country.

“303 Creative and Other Key Cases From SCOTUS’s 2022-23 Term”
David Cole and David French examined a major First Amendment decision about the intersection of free expression rights and anti-discrimination laws, along with other significant cases from the Supreme Court term.

“Presidents, Prosecutions, and the Rule of Law”
Oona Hathaway and Jameel Jaffer broke down the legal and constitutional significance of the federal indictment against former President Trump and potential outcomes of the prosecution.
The Center’s first podcast made its debut in 2005 on iTunes, where it was downloaded 19,000 times in its first month of release. Today, *We the People* averages more than 100,000 downloads each month.

“This podcast is wonderful for learning more about the application of the Constitution in our democracy. It provides practical explanations and helps people understand how our government was designed to work, with some cool historical analysis thrown in. **I am loving all the great guests and information!**”

5-STAR REVIEW ON APPLE PODCASTS
August 2023
LIFTING UP ALL VOICES
We are grateful to the constitutional experts and thought leaders who join us to provide their diverse perspectives on the constitutional issues at the heart of American life.
# THE CENTER IN THE NEWS

News outlets from across the country frequently turn to the National Constitution Center for constitutional opinion and analysis, or to highlight what’s happening at the Center.

A few selections from 2023 include:

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<thead>
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<td>MSNBC</td>
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<td><strong>Jeffrey Rosen and Sal Khan,</strong> <em>The Washington Post</em></td>
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<td>“Jeffrey Rosen on the Supreme Court and presidential immunity”</td>
<td>“History and civics scores drop for U.S. eighth graders on national test”</td>
<td>“How ideological foes united on ideas for amending the Constitution”</td>
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<td><strong>NewsNation</strong></td>
<td><strong>WHYY</strong></td>
<td><strong>Jeffrey Rosen,</strong> <em>The Wall Street Journal</em></td>
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<tr>
<td>“Jeffrey Rosen on Supreme Court Affirmative Action decision”</td>
<td>“Salman Rushdie addresses rising authoritarianism during First Amendment Summit in Philadelphia”</td>
<td>“The Founders Anticipated the Threat of Trump”</td>
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<td><strong>C-SPAN</strong></td>
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<td>“Jeffrey Rosen on the 14th Amendment”</td>
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**DID YOU KNOW?**

Our Constitution Daily blog launched in 2011 as we covered President Obama’s State of the Union Address in real time. Today, the blog is viewed more than 500,000 times a month.
1787 Society Seminar Series

In 2023, we introduced a new quarterly virtual seminar series on the founders and the pursuit of happiness for members of our 1787 Society. Each session, Jeffrey Rosen leads a small group discussion on the founders and the classical texts that inspired their personal and political philosophy. This quest is also the focus of Rosen’s new book, *The Pursuit of Happiness: How Classical Writers on Virtue Inspired the Lives of the Founders and Defined America* (Simon & Schuster, 2024).

NCC ACROSS AMERICA

As America’s 250th birthday approaches, we will convene citizens in cities across the country in a series of dialogues to address the essential principles of the American idea, embodied in the Declaration of Independence and the Constitution.

These dialogues will feature a diverse gathering of the country’s top historians, constitutional scholars, and thought leaders. They will take place at presidential libraries, historic sites, and other civic institutions, attracting broad audiences of educators, business and civic leaders, parents, and students.
Center Welcomes a Special Visitor
The Center welcomes its three millionth visitor. Katherine Teder and her son Nicholas, age 10, of Cary, North Carolina, were greeted with applause, balloons, and confetti by the National Constitution Center staff.
Since opening our doors in 2003, the National Constitution Center has welcomed more than 10 million visitors to Independence Mall, just steps from where the Declaration of Independence and the Constitution were drafted and signed.

We bring the Constitution and the story of We the People to life for visitors from across the greater Philadelphia area, the country, and the world. Our 20th anniversary marked the opening of our newest exhibit, The First Amendment, and the first step in our ambitious plan to reimagine the visitor experience for the 21st century.
On September 6, 2023, the National Constitution Center opened *The First Amendment*. Through personal stories, artifacts, and interactives, the gallery brings to life the five freedoms of the First Amendment — religious liberty, free speech, free press, the freedom of assembly, and the right to petition — and why they matter today.

The gallery features more than 20 artifacts highlighting the five freedoms, including:

- An anti-Vietnam War armband worn by the Tinker family and associated with the landmark student speech case, *Tinker v. Des Moines*
- A draft opinion with handwritten edits from U.S. Supreme Court Justice Louis Brandeis

In developing the exhibit, the Center consulted with a Scholarly Advisory Board composed of America’s leading experts on the First Amendment, including religious liberty and free speech scholars of diverse perspectives.
“The only thing we have in common is our Constitution and our national narrative... and we need great storytellers to tell that story. And when [kids] come here [to the Center], they begin to learn that story.”

AKHIL REED AMAR
National First Amendment Summit

National First Amendment Summit

To celebrate the gallery opening, the National Constitution Center convened a summit in September 2023 to examine the current state of free expression and the threats it faces today. Following a keynote conversation between author and free speech advocate Salman Rushdie and PEN America CEO Suzanne Nossel, leading experts participated in a series of panels:

- Akhil Reed Amar, Jacob Mchangama, and Stephen Solomon in conversation with Jeffrey Rosen on “The Origins of the First Amendment and Its Central Role in Democracy.”
- Floyd Abrams, Jameel Jaffer, and Lyrissa Lidsky in conversation with Bruce Brown on “The First Amendment in the Courts.”
- Will Creeley, Jeannie Suk Gersen, and Nadine Strossen in conversation with Jeffrey Rosen on “The First Amendment on Campus and Online.”

“The First Amendment was one of the reasons why I decided to come and live in America. It was one of the great American values that made me think, ‘That’s a place I’d like to live, if, if those are the values of the society.’”

SALMAN RUSHDIE
National First Amendment Summit
AMERICA’S FOUNDING PRINCIPLES GALLERY AND BEYOND

The First Amendment gallery is just the start of our vision for the future of our core “We the People” exhibit. Plans are already under way for the next phase, our Founding Principles gallery, which we plan to open in 2026, in celebration of America’s 250th birthday.

National Constitution Center board member Judge J. Michael Luttig and Elizabeth A. Luttig pledged cornerstone support for the gallery and announced the loan in perpetuity of a first-edition, two-volume set of *The Federalist* and a rare original printing of the Acts of the First Session of the First Congress for display in the gallery.

“The Federalist Papers stand in testament and tribute to the American tradition of respectful, reasoned deliberation about matters of profound national consequence that the National Constitution Center strives to model today — almost 250 years after publication of the Federalist Papers.”

JUDGE J. MICHAEL LUTTIG
February

Black History Month
We recognized the achievements and rich heritage of African Americans and the impact their stories have had on constitutional history with special tours of our Civil War and Reconstruction exhibit.

February

Presidents Day
We explored the role of the executive branch, and the individuals who have held the office of the president throughout American history with activities like presidential trivia, a Kids Town Hall, and a costume contest.

March

Women’s History Month
We told the stories of the extraordinary women throughout American history who have fought for freedom and equality with tours of our exhibit on the 19th Amendment, our Four Harriets of History program, and a suffragette story corner.
July

**Independence Week**

We marked America’s birthday with scholarly talks, an interactive Independence Day show and demonstrations by Revolutionary War reenactors, flag history and etiquette workshops, and Colonial-era arts and crafts.

May

**Memorial Day Weekend**

We remembered America’s fallen service members by exploring how a nation remembers through flag ceremonies and discussions on U.S. memorials through history and across the country.

June

**Juneteenth**

We celebrated America’s second Independence day and the oldest national commemoration of the ending of slavery in our country with shows and a special guest from the Philadelphia Phillies.
CONSTITUTION DAY

Our favorite holiday, marking the ratification of the U.S. Constitution, was made even more special this year by the opening of our First Amendment gallery.

Our two-day celebration, September 17-18, included:


- Student Town Halls with Simon Tam, whose appeal to the Supreme Court is highlighted in our First Amendment exhibit, and Mary Beth Tinker, the plaintiff in Tinker v. Des Moines.

- A panel with The Honorable Marjorie Rendell, Cheryl Ann Krause, and Stephanos Bibas, judges on the U.S. Court of Appeals for the Third Circuit, exploring how judges approach cases, using recent and historic First Amendment cases as examples.

- A live program with William B. Allen, Colleen Sheehan, and Jonathan Gienapp on major debates at the Convention and how those discussions shaped the future of the United States.

- A keynote discussion between constitutional law experts Marci Hamilton and Michael McConnell, exploring the history of religious liberty in America.
October

LIBERTY MEDAL CEREMONY

The Liberty Medal honors men and women of courage and conviction who strive to secure the blessings of liberty to people around the globe.

On October 27, 2023, the National Constitution Center awarded the 35th Annual Liberty Medal to acclaimed journalist Judy Woodruff and patriotic philanthropist and business leader David Rubenstein for their inspiring work in modeling and promoting civil dialogue about the shared values of liberty that unite Americans.

“We look around the world, we see most countries don’t have what we have. But our Founding Fathers recognized it, the men who wrote the Constitution. And there’s no better time than now to rededicate ourselves to fulfilling the vision that they laid out here in this city near this place.”

JUDY WOODRUFF

DID YOU KNOW?

ESTABLISHED IN 1988

While the Liberty Medal was established in 1988 to commemorate the bicentennial of the Constitution, the Center first began administering the award in 2006, honoring Presidents George H.W. Bush and Bill Clinton. Other past recipients include Ukrainian President Volodymyr Zelenskyy, U.S. Supreme Court Justice Ruth Bader Ginsburg, U.S. Senator John McCain, U.S. Representative John Lewis, and Malala Yousafzai.

LIBERTY MEDAL
30
“I urge all of you, when you go home tonight to think about what more you can do, to **educate Americans**, educate your children, your grandchildren, and to educate your neighbors and other people about American history and what you can do in a way that helps people learn more about our country’s history.”

DAVID RUBENSTEIN
Our important mission to disseminate information about the U.S. Constitution on a nonpartisan basis in order to increase awareness and understanding of the Constitution among the American people continues to guide all that we do.

TOGETHER, WE WILL WORK TO:

• Expand the Center’s online constitutional education classes, programs, and resources to empower learners of all ages to think more deeply and critically about the Constitution and the core principles of the American idea;

• Convene the nation’s top thinkers bringing diverse perspectives to discuss and debate our most important constitutional issues; in the process, generating transformational ideas and modeling the respectful civil dialogue; and

• Upgrade our education center to offer an unparalleled museum experience to all visitors, both in person and virtually.

Please join us and the supporters featured in these pages as we bring civic education and civil dialogue to people of all ages and backgrounds.
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We would like to thank all our staff and volunteers for their time and effort in 2023. To learn more about joining our team, please visit constitutioncenter.org/volunteer, or constitutioncenter.org/careers for career and internship opportunities.
THANK YOU TO OUR SUPPORTERS

The National Constitution Center’s activities are funded by the generous support of individuals, corporations, and foundations, whose support makes possible our efforts to increase civic education and elevate civil dialogue. We are deeply grateful for the generous contributions of the supporters featured here, those who wished to remain anonymous, and to everyone who contributes to make our work possible at all levels.

This list reflects donors who made gifts of $500 or more between October 1, 2022, and September 30, 2023.

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Our 1787 Society recognizes our dedicated annual supporters of $1,000 and more.

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The President’s Council is an invitation-only community of philanthropic leaders who support the National Constitution Center with their financial and intellectual resources.

LEGACY SOCIETY
The Legacy Society recognizes individuals who have made a commitment in their estate plans to ensure that the Center’s important mission will carry on with future generations.

To learn more about ways to support the National Constitution Center’s work, please contact Lauren Sylling, vice president of strategy and development, at lsylling@constitutioncenter.org.

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Bruce and Kathleen Van Saun
Ali Velshi and Lori P. Wachs
WHYY^
The Honorable Constance H. Williams
and Sankey V. Williams
$2,500 - $4,999
Shahara Ahmad-Llewellyn
Anita Allen-Castellitto and Paul Castellitto
Kinder World Fund of the Delaware Community Foundation
Bloch Family Foundation
Mary E. Cahill
Margaret Carson and Eric Gable
Scott A. Caulfield
Mary Z. Darne
Elizabeth H. Gemmill
Alice G. Gosfield
Julia and Stephen Harmelin
Jane and Paul Heintz
Patricia and David Jernigan
Seth Kaller


Jonathan and Nancy Lee Kemper
Philip and Jill Lawrence
Kenneth Taft Mahler and Molly Mahler
PEN America
The Honorable Gene E. Pratter and Robert L. Pratter
John and Doris Sickler
Stable Road Foundation
The Honorable Paul Thissen and Karen Thissen
Joseph and Carolyn Torsella
A. Morris Williams, Jr. and Elaine Camarda
Earl and Jacqueline Wolf
Robert Zadek


$1,000 - $2,499
Neysa C. Adams
George Ahern and Marge McEntee
Theresa A. & William J. Baker Charitable Trust
Linda and Jim Beers
Peter A. Benoliel and Willo Carey
Frank Borchert and Momoko Kishimoto
Bayard and Huddy Boyle
Lin and Jim Buck
Christopher J. and Cathleen A. Calabrese
Cambridge Investment Research
Marie Carroll
The Catherwood Family Fund of the Philadelphia Foundation
Citadel
Barbara R. Cobb
Steven J. Cohen
Suzanne and Norman Cohn
Peter Cooke
Joyce J. Creamer
Maryann and Walt DeTreux
Robert M. Dever
Sharon J. Devine
Tobey and Mark Dichter
Linda Dickason and George Ferris
Lieutenant Colonel James Doyle
Elise Drake
Chris and Jessicah Duckworth
Dianne and David Elderkin
James S. Emrich
Carolyn and Joseph M. Evans, Jr.
Carrie Farmer
Edward and Ruth Feldman
Stephen and Susan Feldman
John and Nancy Fischer
Norman E. and Josette Gamble
John Gibson and Colleen Hanlon
Amy Ginensky and Andrew Rogoff
Richard and Wendy Glazer
William Goldman Foundation
Cristina and Robert Hamilton
Ann and David Harrison
Katherine Hatton and Richard Bilotti
Fund of the Princeton Area Community Foundation
Thomas Hickey and Sharon Strite
Daniel Himebaugh
Frank Hobbs and Martha Rees
Mary and Howard Hurtig
Colonel Franklin Hytken
Osagie and Losenge Imasogie, Esq.
Christine Jacobs
Bill Jawitz and Felice Duffy
Craig and Margaret Johnson
Steve and Mary Sue Kitchen
H. Gordon Leggett
Augusta Yuengling Leininger
George and Margaret Leone
Bruce and Joyce Lesser
Caryl and Mike Levin
Cynthia and Sanford Levinson
William A. Loeb
Peter and Elizabeth Longstreth
Virginia Lowe and John Antonuk
Sally and Tod Mackenzie
The Honorable Theodore A. McKee and Ana McKee
Adam Meyerson
Bruce Moyer and JoAnn Bowman
Claire Muñana
David and Ruth Mushler
Stephanie and Michael Naidoff
Benjamin and Meta Neilson
Therese Obringer
William H. and Mary B. Parker
Deborah and Jamshed Patel
Clifford Pearlman and Lynn Marks
Jarrett Perlow
David E. Peterson
Alan J. Pomerantz
Louise Reed
William Reed and Laura Mazel
Hershel and Elizabeth Richman
Marc Rindner and Younjee Kim
Theodore R. Robb
Rorer Foundation
The Honorable Cynthia Rufe
Richard and Susan Salkowitz
Patrick Sansbury
Bryna Silver Scott
Andrew J. Shapiro
Thomas and Stephanie Smith
Rogers Smith and Mary Summers
Jonathan and Patricia Stern
Michael Strizzi
Tara M. Swartz
Michael Torres
Joanne Ventura and Steven Neuner
Lee Ann Wentzel
Carolyn West
Judith A. Willan
Mike and Mary Lou Wimmer
Andrew F. Wirths
Richard Woosnam and Diane Dalton-Woosnam
The Honorable Hans Zeiger
The Honorable James W. Ziglar and Linda Ziglar
$500 - $999
Johnny and Myrna Alexander
Arthur Barlas
Paul and Karen Barnes
Catherine V. Beath
Laurie and Jonathan Blank
Catharine and Kevin Broderick
Elena A. Cappella
Elizabeth and Joseph Cassidy
Walter and Jeanne Ciecko
Samuel Cirelli
Carson Crawford
Michael and Rhoda Danziger
Paul Elia and Diana Mancini
Arlene Fickler, Esq.
Michael Fabian Fink and William J. Best
Ryan Fleming
Marian and Harvey Forman
Dane and Pat Gillette
Ruth Gitlin
Sanford A. Goldstein
Matthew and Jacqueline Grissinger
Matthew Harrington
Kevin and Janet Healy
David A. Heywood
Molly Hoehn
Joan Hueffner
Jean Humphreys
Joseph and Catherine Huston
Timothy Kennedy
Marc Kittner and Ashley Hulsey
Norman and Bea Leopold
Eric Lowell and Emer Henry
Loyal Legion Memorial Fund
Linda O. and David A. Milberg
George Nisbet and Jennifer Dorsey
Craig Oliner and Alyson Owen
Deborah Peikes and Robert Cohen
Arthur Rosenbloom
Joey Ryan and Robert Suskin
Christopher Scovil and Mariah Cunnick
Robert and Karen Sharrar
Mark Silverman
Geoffrey Stone
Joanne and Stephen Sundheim
Carol Ann H. & Robert S. Taylor
Hyrum Tennant
Thomas C. Tsai
Randy and Karen Walker
Jane Wishner

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## STATEMENT OF ACTIVITIES

**AS OF SEPTEMBER 30, 2023**

### OPERATING REVENUE AND SUPPORT

<table>
<thead>
<tr>
<th>Description</th>
<th>Operating</th>
<th>Designated Endowment</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Admissions and Other Operating Revenue</td>
<td>$2,869,367</td>
<td>$</td>
<td>$2,869,367</td>
</tr>
<tr>
<td>Membership Revenue</td>
<td>175,665</td>
<td>-</td>
<td>175,665</td>
</tr>
<tr>
<td>Federal and State Grants and Contracts</td>
<td>2,222,864</td>
<td>-</td>
<td>2,222,864</td>
</tr>
<tr>
<td>Contributions</td>
<td>2,202,222</td>
<td>-</td>
<td>2,202,222</td>
</tr>
<tr>
<td>Special Events Revenue</td>
<td>568,032</td>
<td>-</td>
<td>568,032</td>
</tr>
<tr>
<td>Investment Income (loss)</td>
<td>77,080</td>
<td>5,137,543</td>
<td>5,214,623</td>
</tr>
<tr>
<td>Investment Spending Policy Withdrawal</td>
<td>3,300,000</td>
<td>(2,167,336)</td>
<td>1,132,664</td>
</tr>
<tr>
<td>Net Assets Released from Restrictions</td>
<td>11,328,485</td>
<td>-</td>
<td>11,328,485</td>
</tr>
<tr>
<td><strong>Total Revenues and Support</strong></td>
<td><strong>$22,743,715</strong></td>
<td><strong>$2,970,207</strong></td>
<td><strong>$25,713,922</strong></td>
</tr>
</tbody>
</table>

### OPERATING EXPENSES

<table>
<thead>
<tr>
<th>Description</th>
<th>Operating</th>
<th>Designated Endowment</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Museum Programming and Operations</td>
<td>$9,241,600</td>
<td>$</td>
<td>$9,241,600</td>
</tr>
<tr>
<td>Convenings</td>
<td>3,312,403</td>
<td>-</td>
<td>3,312,403</td>
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<tr>
<td>Education and Outreach</td>
<td>1,926,972</td>
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<td>1,926,972</td>
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<tr>
<td><strong>Total Program Services</strong></td>
<td><strong>$14,480,975</strong></td>
<td><strong>$0</strong></td>
<td><strong>$14,480,975</strong></td>
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<tr>
<td>General and Administrative</td>
<td>$3,756,163</td>
<td>-</td>
<td>$3,756,163</td>
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<tr>
<td>Fundraising</td>
<td>1,164,974</td>
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<td>1,164,974</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$19,402,112</strong></td>
<td>-</td>
<td><strong>$19,402,112</strong></td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>$3,341,603</td>
<td>$2,970,207</td>
<td>$6,311,810</td>
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<tr>
<td>Net Assets at Beginning of Year</td>
<td>67,944,206</td>
<td>$39,451,400</td>
<td>$107,395,606</td>
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<tr>
<td><strong>Net Assets at End of Year</strong></td>
<td><strong>$71,285,809</strong></td>
<td><strong>$42,421,607</strong></td>
<td><strong>$113,707,416</strong></td>
</tr>
</tbody>
</table>

### WITHOUT DONOR RESTRICTION

<table>
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<tr>
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<td>3,300,000</td>
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</tr>
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<td>-</td>
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<td>2,222,864</td>
</tr>
<tr>
<td>Contributions</td>
<td>-</td>
<td>-</td>
<td>2,202,222</td>
</tr>
<tr>
<td>Special Events Revenue</td>
<td>-</td>
<td>-</td>
<td>568,032</td>
</tr>
<tr>
<td>Investment Income (loss)</td>
<td>-</td>
<td>-</td>
<td>2,730,903</td>
</tr>
<tr>
<td>Investment Spending Policy Withdrawal</td>
<td>-</td>
<td>-</td>
<td>(1,132,664)</td>
</tr>
<tr>
<td>Net Assets Released from Restrictions</td>
<td>-</td>
<td>-</td>
<td>(11,328,485)</td>
</tr>
<tr>
<td><strong>Total Revenues and Support</strong></td>
<td><strong>$ -</strong></td>
<td><strong>-</strong></td>
<td><strong>$12,141,959</strong></td>
</tr>
</tbody>
</table>

### TOTAL

<table>
<thead>
<tr>
<th>Description</th>
<th>Operating</th>
<th>Designated Endowment</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Assets at Beginning of Year</strong></td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Net Assets at End of Year</strong></td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Financials</strong></td>
<td><strong>$26,955,881</strong></td>
<td>-</td>
<td><strong>$26,955,881</strong></td>
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</table>
STATEMENT OF FINANCIAL POSITION
AS OF SEPTEMBER 30, 2023

<table>
<thead>
<tr>
<th>ASSETS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$12,669,549</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>113,173</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>107,414</td>
</tr>
<tr>
<td>Contributions Receivable, net</td>
<td>10,345,382</td>
</tr>
<tr>
<td>Investments</td>
<td>65,305,733</td>
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<tr>
<td>Property and Equipment, net</td>
<td>74,734,567</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$ 163,275,818</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>$1,575,090</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>1,326,308</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$ 2,901,398</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>WITHOUT DONOR RESTRICTIONS</td>
<td></td>
</tr>
<tr>
<td>Operating</td>
<td>$71,285,809</td>
</tr>
<tr>
<td>Designated Endowment</td>
<td>42,421,607</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$113,707,416</strong></td>
</tr>
<tr>
<td>WITH DONOR RESTRICTIONS</td>
<td></td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$ 160,374,420</strong></td>
</tr>
</tbody>
</table>

TOTAL LIABILITIES AND NET ASSETS               **$ 163,275,818**