During my more than 14-year tenure at the National Constitution Center, it has been a privilege to be part of the transformation of a truly powerful idea.

Uniquely dedicated to bringing the U.S. Constitution accessibly to life, this now-internationally recognized institution has not only established itself as an accredited museum; it has also become a vibrant civic education headquarters and town hall, engaging millions every year through a variety of platforms that meet “We the People” where they are, both onsite and online.

Highlighted in the following pages are just some of the strides the Constitution Center made in 2011 and 2012—from building creative capacity in developing original exhibitions to launching a variety of thoughtfully targeted education initiatives to increasing programmatic reach as a leading venue for national debates on contemporary constitutional issues. These and other accomplishments were only possible with the support and guidance of our dedicated Board of Trustees.

In addition to its Board, the National Constitution Center owes a debt of gratitude to all of its friends and supporters—from individual members and volunteers to institutional funders and its Corporate Council. The transformation I am honored to be a part of has always been (and continues to be) a group effort, the result of remarkable generosity from many and diverse stakeholders. On behalf of the Constitution Center, it is my great pleasure to thank this group not only for their financial support, but their time, energy and goodwill throughout 2011 and 2012.

It continues to be a pleasure working with and for all of you, and I look forward to being part of this institution’s many new, transformative successes yet to come.

Very truly yours,

Vince Stango
Chief Operating Officer
In January 2011, the National Constitution Center joined the esteemed ranks of the fewer than 5% of its peers nationwide to be accredited by the American Alliance of Museums (AAM).

In its accreditation report, AAM cited the Constitution Center as “an outstanding example of an institution that uses a wide variety of tools … to expand its audience.” Critical among these tools are the museum’s feature exhibitions, utilizing increasingly diverse interpretive approaches to connect visitors of all backgrounds with accessible and thought-provoking experiences.

The Constitution Center’s decision to present the Japanese American National Museum’s Fighting for Democracy was driven by a special opportunity for deliberate experimentation. Building on the Constitution Center’s unique strengths in museum theatre, this document-based exhibition was creatively enhanced to the point of transformation. Anchored by an original 30-minute multimedia production, Fighting for Democracy at the Constitution Center truly gave voice to its subject matter. Interweaving performance and narration with three live actors in seven roles, this historically accurate piece infused peer-generated content with the energy of new media and was praised by visitors as something vividly felt—sparking personal reflection on civil rights, immigration, and other issues of ongoing relevance and debate.

“[Art of the American Soldier] makes clear that even in the age of digital photography, the artist’s eye often captures what the lens cannot.” — The Wall Street Journal

Additional 2011 – 2012 Exhibitions

From the Absence of Many to the Presence of All: The Unfinished Business of Women’s Equality October 2010 – March 2011

Discover the Real George Washington The President’s House Their Untold Stories in Quilts July – September 2011

From Asbury Park to the Promised Land: The Life and Music of Bruce Springsteen February – September 2012
Despite growing consensus on the importance of civic learning, the U.S. Department of Education’s 2010 benchmark assessment of students’ progress in civics found only 22% of eighth graders to be at or above proficiency. Twenty-eight percent failed to meet even a basic achievement level (which includes being able to explain “why it is important that citizens share the values and principles expressed in the nation’s core documents”).

Such findings—along with similarly worrisome results from surveys of adults’ civic literacy—demonstrate a clear need for innovative approaches to civic education. With this in mind, in 2011 and 2012 the Constitution Center dedicated significant resources to developing new programming platforms, expanding both the scope and reach of the museum’s civic education initiatives.

Piloted in September 2010 with a Constitution Day webcast featuring Sandra Day O’Connor, the museum’s Constitution Hall Pass program was conceived to engage middle- and high-school students nationwide. Growing to include a resource archive of eight video lessons by September 2012, this free and ongoing web-based program has received significant praise from educators who appreciate its unique effectiveness as a distance-learning tool. Each original 15- to 25-minute video is connected by theme and release schedule to important dates on America’s civic calendar, presented with supporting discussion materials, and launched with an interactive feature that allows viewers across the country to chat with subject experts in real time. Through collaborations with promotion and distribution partners including Channel One News, use of Constitution Hall Pass grew steadily—reaching classrooms in 48 states and the District of Columbia and attracting hundreds of thousands who tuned in ‘live’ for “Constitution Day 2012: The Presidency.”

On January 25, 2011, the museum’s Constitution Daily blog officially launched with real-time coverage of President Barack Obama’s State of the Union Address. Dedicated to offering smart commentary and conversation about contemporary constitutional issues, this online platform for civic education and engagement saw its direct readership more than quintuple through 2012, with Constitution Daily content reaching an additional 360,000 people during September of that year through the start of an ongoing distribution partnership with Yahoo News. Managed and written primarily by Constitution Center staff, the museum’s blog also regularly features original contributions from outside scholars, lawyers, public officials, and other informed voices to represent a true cross-section of constitutional interpretation.

Tapping into increased civic interest during the buildup to the presidential election, in early 2012 the museum reimagined its voting booth exhibit, which previously invited museumgoers to ‘vote’ for their favorite U.S. president. After contemproizing and reinventing the space with new layers of interactivity—focused on understanding policy positions on their own merits, distinct from the espousing candidates—student interaction with this exhibit increased from 12% in 2011 to a remarkable 69% in 2012, with average engagement time more than doubling for both student and adult visitors.
Throughout 2011 and 2012, the National Constitution Center continued to serve as an inclusive forum for public discourse, inviting leading voices and experts of all stripes to weigh in on a variety of topics—from national security to Supreme Court controversies to the many and varied aspects of 21st-century elections.

Offering an exceptional diversity of perspectives were the 40-plus individuals who convened at the museum in March 2011 for Can We Talk? A Conversation about Civility and Democracy in America. Supported by the National Endowment for the Humanities as part of its Bridging Cultures program, this interactive and interdisciplinary weekend forum explored the current state of public discourse, with special focus on the issue of civility in the context of the roles that dissent and protest play in U.S. politics. Conference participants—representing fields including history, journalism, law, philosophy, political science, sociology and more—embraced the challenge of generating ideas about what kinds of tools, systems or frameworks might contribute to greater civility without impeding the vibrancy of American democracy. A morning panel discussion and afternoon town-hall exchange were both open to the general public, and all forum events were webcast live, including small-group breakout sessions that were also live-blogged by museum staff members.

“COMPROMISE HAS BECOME A DIRTY WORD—TOO OFTEN SYNONYMOUS WITH A LACK OF PRINCIPLES OR ‘SELLING OUT.’ YET, OUR ENTIRE SYSTEM OF GOVERNMENT HAS DEPENDED UPON COMPROMISE. THE CONSTITUTION ITSELF IS A BUNDLE OF COMPROMISES.”

— DR. ROBERT M. GATES
Liberty Medal Acceptance Speech
September 22, 2011

Can We Talk?
A Conversation about Civility and Democracy in America | March 26–27, 2011
Reflecting the financial position of the National Constitution Center at September 30, 2012 and 2011, the following statements of financial position and statements of activities summarize information derived from the Center’s audited financial statements.

**STATEMENTS OF FINANCIAL POSITION**

**SEPTEMBER 30, 2012 AND 2011**

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<th>2011</th>
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**STATEMENTS OF ACTIVITIES**

**YEARS ENDED SEPTEMBER 30, 2012 AND 2011**

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<td><strong>TOTAL NON-OPERATING REVENUE AND SUPPORT</strong></td>
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<td>Net Assets at Beginning of Year</td>
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<td><strong>NET ASSETS AT END OF YEAR</strong></td>
<td><strong>$142,822,328</strong></td>
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The following lists reflect gifts and grants the National Constitution Center received during its 2011 fiscal year (October 1, 2010—September 30, 2011).

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- Jack Daniel’s
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- QVC
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- Edward J. Goldberg
- Gianna Jackson
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#### INDIVIDUAL DONORS

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