Welcome to the National Constitution Center, the only place in these polarized times where people across America and around the world can come together to learn about, debate, and celebrate the greatest vision of human freedom in history, the U.S. Constitution. The Center is a private, nonprofit with an inspiring mission that comes from our Congressional charter: “to disseminate information about the U.S. Constitution on a nonpartisan basis.” We achieve that mission as the Museum of We the People in a beautiful I.M. Pei building on Independence Mall in Philadelphia, as America’s Town Hall, and as a Headquarters for Constitutional Education for students of all ages. Our motto: Visit. Learn. Debate.

The National Constitution Center brings together the best constitutional arguments on all sides of the issues at the center of American life so that citizens young and old can make up their own minds about what the Constitution means. We have spearheaded a partnership with the leading conservative, liberal, and libertarian institutions in America who are joining us to co-host an exciting series of podcasts, debates, exhibits, and constitutional conversations, in Philadelphia, across America, and around the world, on every media platform. The discussions that result are always elevating and make the Center a forum for civil discourse where citizens can converge around our shared commitment to the ideals of the U.S. Constitution.

Thank you for taking the time to learn more about this national treasure and our inspiring mission to engage people of all ages, backgrounds, and perspectives in constitutional education and debate, which is more important now than ever.

With appreciation,

Jeffrey Rosen
President & CEO
National Constitution Center
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There’s **SO MUCH TO LEARN**. I’ll have to come back.
...an INTERNET SENSATION
especially among young people...

USA Today
On September 17, 2015, the National Constitution Center launched the Interactive Constitution, a free innovative tool designed to be the world’s leading nonpartisan online platform the constitutional education. The Interactive Constitution is made possible through the generous support of the John Templeton Foundation and represents a groundbreaking partnership between the National Constitution Center, the Federalist Society, the American Constitution Society, and the College Board, which has decided to make the Interactive Constitution a centerpiece of the new AP History and Government curriculum.

The Interactive Constitution presents the full text of the Constitution, with clickable essays written by the leading legal scholars in America that explain its roots, structure, and significance, written in terms that students of all ages, from middle school and high school students to adult learners can understand. To ensure political neutrality, the scholars for the Interactive Constitution were chosen with the guidance of leaders of two prominent organizations, the Federalist Society and the American Constitution Society, which represent different philosophical and legal perspectives. For each provision of the Constitution and the Bill of Rights, leaders of the Federalist Society and the American Constitution Society assist with selecting a pair of scholars who hold different views about that provision.

These scholars write three separate explainers: First, the two scholars write a joint statement setting forth what they agree about that provision’s history and meaning, then each scholar writes a separate statement setting forth his or her distinct views about how the provision should be interpreted and applied. In addition, the Interactive Constitution allows users to explore the historic documentary sources of the Bill of Rights, as well as comparing any provision in the Bill of Rights or the U.S. Constitution with similar provisions in the constitutions around the globe.

In addition to maintaining the highest scholarly and pedagogical standards, and strict neutrality, the National Constitution Center is committed to making the Interactive Constitution technologically state-of-the-art, with user-friendly and responsive web-based and mobile platforms that present materials accessibly and engagingly and can be made available to all citizens.
We will work with the National Constitution Center to **TRANSFORM CONSTITUTIONAL EDUCATION** and bring the Interactive Constitution not only to AP students, but to **EVERY STUDENT IN AMERICA**.

DAVID COLEMAN, President and CEO, The College Board

Since its launch, the Interactive Constitution **ATTRACTED MORE THAN 6 MILLION** unique visitors.
This is **FABULOUS**, we’ll circulate it **THROUGHOUT THE UNITED STATES**.
Their **IDEA** of museum **CHANGED**. It wasn’t boring...
Instead it was **INTERACTIVE**.

**TEACHER**, Grover Washington, Jr. Middle School

In 2014 and 2015, the National Constitution Center **OPENED ITS DOORS TO MORE THAN** 570,000 **VISITORS.**
CIVIC EDUCATION

The National Constitution Center works to inspire active citizenship and promote constitutional education in people of all ages and annually engages more than 250,000 young people at the Center. The Center is committed to making its programs accessible to everyone. Each year more than 25,000 students receive free admission from our Young Citizens Scholarship Program. Students and families from all over the country also visit for free during several civic holiday celebrations. Students enjoy immersive, interactive exhibits and also participate in educational programs and discussions about constitutional issues led by the Center’s education staff.

Another successful initiative is Courts in the Community, a collaboration between the Center and the federal judges of the Third Circuit, which arranges for judges to come to the Center to talk to school groups, and for school groups to visit the judges in their courtrooms. In another civic partnership, the Federal Judicial Center sponsored a judicial education seminar on the legacy of James Madison that brought leading Madison scholars and more than 30 federal judges from around the country to the Center in conjunction with the opening of our Bill of Rights Gallery. They were so pleased with our judicial education program on James Madison and the First Amendment that they brought thirty of the top federal judges in the country back to the Center in October 2015 to discuss the historic and contemporary significance of the Reconstruction Amendments. These discussions focused on questions like police legitimacy and were a remarkable capstone to our yearlong celebration of the 150th anniversary of the Thirteenth Amendment.

Elsewhere on the Civic Education front, former Philadelphia Police Commissioner, Charles Ramsey, created a pioneering training program for police recruits in partnership with the Center. The program helps to teach recruits about the rights and restrictions that are defined by the Bill of Rights and how these rights should be protected and honored by law enforcement. It discusses the foundational history behind the Bill of Rights, discusses how respecting the Bill of Rights increases the legitimacy of the police in the eyes of the community, engages community members from Constitution High School to discuss with the police how to build legitimacy, and inspires the officers with a visit to Freedom Rising.

SPECIAL PROGRAMS

The Constitution Center’s Young Citizens program provides scholarships for transportation and admission to the museum for students in Title I schools. We welcome about 10,000 students to the museum through this program each year.
You guys do an EXCELLENT JOB. Great EDUCATIONAL material!

The TRAVELING HISTORY & CIVICS PROGRAM brings education directly to students in their schools. The Center’s educators lead students in lesson plans that integrate historical artifacts, costumes, and activities to illuminate topics like the Bill of Rights and the Emancipation Proclamation.
Thanks for having these STIMULATING PROGRAMS.
This is a **BRILLIANT** use of the National Constitution Center...

An **IQ2US TOWN HALL** event in the F.M. Kirby Auditorium at the National Constitution Center on **JUNE 2, 2015**.
As America’s Town Hall, the National Constitution Center is the leading platform for constitutional debate in America. In partnership with Intelligence Squared U.S., the Center has launched a series of constitutional debates, covered on NPR, on topics ranging from the president’s constitutional war powers to the future of free speech. All of our town hall programs and debates are also available for download online. In collaboration with the Federalist Society and the American Constitution Society, the Center is also producing a series of traveling town hall debates on the top constitutional issues of the day in Washington, DC, New York, Boston, Grand Rapids, Chicago and San Francisco.

The quality and quantity of the National Constitution Center’s Town Hall programming continues to grow and improve, building substantial audiences in Philadelphia and online. From Justices Ruth Bader Ginsburg, Stephen Breyer, John Paul Stevens, Anthony Kennedy, and Samuel Alito, to top constitutional scholars, lawyers, and historians – including Cass Sunstein, Lynne Cheney, Bruce Ackerman, Former Navy Secretary James Webb, David Boies, Senator Kirsten Gillibrand, Judith Rodin, Joseph Ellis, Senator Rand Paul, Arthur Brooks, Anne-Marie Slaughter, Jon Meacham, and Eric Foner – the Center has become the one place in the country, during these polarized times, where citizens can hear the best arguments on all sides of constitutional arguments and make up their own minds.

2015 was the year that we took our Town Halls on the road through partnerships with the Federalist Society, the American Constitution Society, and Intelligence Squared U.S., and thanks to a generous grant from The John Templeton Foundation. We produced programs in New York City, Boston, Washington D.C., Grand Rapids, and Chicago. This will help us meet our goal of attracting 3600 audience members to 18 traveling Town Halls over the next three years.

Frederick Gedicks of Brigham Young University and Kevin Walsh of the University of Richmond argue for and against the motion: “Hobby Lobby was wrongly decided” on March 25, 2015 at the Press Club in Washington, D.C.
FREEDOM DAY

In April 2015 the National Constitution Center produced its inaugural Freedom Day event, which proved to be a testament to the NCC’s unique ability to convene the top conservative, liberal, and libertarian thought leaders to discuss the state and future of American freedom. The program at the Center featured a spectacular group of speakers, including the heads of the Aspen Institute, the American Enterprise Institute, the Cato Institute, the Center for American Progress, and the ACLU for a truly riveting constitutional conversation.

There were panels on the future of religious liberty, co-sponsored by the Aspen Institute, and the future of free speech, co-sponsored by the Federalist Society and the American Constitution Society. The keynote conversation with Mike Bezos and Walter Isaacson about freedom and the immigrant experience was inspiring. The invitation-only audience came from New York, Washington D.C., and around the country, and the response has been overwhelmingly positive. The entire day of conversation was broadcast on C-SPAN.

The National Constitution Center started Freedom Day in 2015, as a way for people of all ages to celebrate our unique freedoms as Americans.
CONGRESSIONAL HONORARY VISITING SCHOLARS

Senator Mike Lee (R-UT) and Senator Chris Coons (D-DE) have agreed to be the National Constitution Center’s inaugural Senatorial Visiting Scholars and will convene for constitutional debates in Washington D.C. and elsewhere.

C-SPAN LANDMARK CASES

Our role as a trusted producer of non-partisan constitutional content continues to grow. The day before Constitution Day 2015, the NCC and C-SPAN launched a new television series—Landmark Cases—that explored the human stories behind 12 of the most cited Supreme Court cases in history. Susan Swain, the dynamic president of C-SPAN had the idea of collaborating with the NCC after attending our Board event in Washington in the spring of 2014, where Justice Ruth Bader Ginsburg suggested the good idea of exploring the human stories behind landmark cases. The series continued to expand the NCC’s presence on C-SPAN, which has covered most of our major events this year, including Freedom Day, Bill of Rights Day, and the launch of the Second Founding Initiative to commemorate the 150th anniversary of the Reconstruction Amendments.
You make me so PROUD TO BE AN AMERICAN. I wasn’t born here, I became A CITIZEN...Everything you talk about, I went through...
The GEORGE H.W. BUSH BILL OF RIGHTS GALLERY includes a state-of-the-art digital interactive that allows visitors at the museum and online to examine the historical roots of the Bill of Rights and to trace the spread of each of its provisions across the globe. Visitors can also participate in the constitution drafting lab, co-sponsored by Google Ideas, and Constitute, which allows visitors to search and view international constitutions.
THE MUSEUM OF WE THE PEOPLE

As the Museum of We the People, the National Constitution Center features compelling interactive exhibits and moving theater programs that tell the story of the creation and centrality of the U.S. Constitution. In 2014, the Center opened the George H.W. Bush Bill of Rights Gallery, the first addition to the permanent exhibitions since the Center opened in July 2003. The Gallery is home to Constituting Liberty: From the Declaration to the Bill of Rights, an exhibit featuring one of the 12 surviving copies of the Bill of rights, alongside a first edition Stone Engraving of the Declaration of Independence from the Pennsylvania Packet, and a rare copy of the first public printing of the U.S. Constitution.

In June 2015 the Center unveiled a new exhibit on the constitutional evolution of gay rights in the courts. The exhibit, Speaking Out for Equality: The Constitution, Gay Rights, and the Supreme Court, funded by the William Way Foundation, presents both sides of the constitutional debate and opened just weeks before the Supreme Court handed down its landmark decision establishing marriage equality.

On the eve of the Pope’s visit to Philadelphia in September 2015 the Center opened the document-based exhibit, Religious Liberty and the Founding of America. The exhibit featured one of two signed copies of President George Washington’s First Thanksgiving Proclamation, opened to positive reviews in the Wall Street Journal, and attracted delegations from the World Meeting of Families.

The unparalleled work of the Center’s exhibits team can be seen across the country as some of our most popular exhibits are currently on the road. After its stay in Philadelphia, American Spirits: The Rise and Fall of Prohibition was adapted for NEH On The Road, and traveled to St. Paul, St. Louis, Indianapolis, Seattle, Grand Rapids, and Peoria. Another of the Center’s exhibits also hit the road. Lincoln: The Constitution and the Civil War traveled the country, teaching about how one of our most celebrated presidents led the nation through one of our most turbulent times.

In November 2015, we co-hosted a constitutional tech fair with Google Ideas and the International Institute for Democracy and Electoral Assistance (IDEA), which brought together constitutional drafters from countries like Syria and Ukraine with constitutional app developers.
The exhibit **SPEAKING OUT FOR EQUALITY: THE CONSTITUTION, GAY RIGHTS, & THE SUPREME COURT** was created in partnership with the William Way LGBT Community Center. It chronicled the LGBT rights movement and the ongoing debate over how much the constitution protects gay rights.
Other recently featured exhibits explored topics ranging from religious liberties (bottom right), to the history of the ties between the government and American diets (top), to CREATING CAMELOT: THE KENNEDY PHOTOGRAPHY OF JACQUES LOWE (bottom left).
CIVIC HOLIDAYS

To help the Center celebrate our nation’s birthday, Wawa sponsored free admission on July 2, 2015, our best attendance day to date with 10,300 visitors. Continuing the celebration, the free day on July 4, 2015, sponsored by The John Templeton Foundation, attracted 5,700 visitors—compared to 1,100 visitors on July 4, 2014, which was not a free day.

Our Founding Fathers’ birthday celebration, President’s Day 2015 was a free admission day courtesy of TD Bank attracting 1,900 visitors, a 35 percent increase over that date’s attendance in 2013.


In addition to free days, a number of our corporate partners sponsor discounted admission days, when visitors pay only $5. Macy’s provided this sponsorship for Bill of Rights Day 2015.
CONSTITUTION DAY 2015 was a blockbuster, with more than 4,000 school children at the Center, a visit from Justice Stephen Breyer. Thanks to a new partnership with Discovery Education, thousands of students explored the NCC through our new virtual tour. Press coverage of the day was equally enthusiastic.
Malala Yousafzai received the 2014 Liberty Medal on October 21, 2014, at the National Constitution Center on Independence Mall. She was also awarded the Nobel Peace Prize that month, along with Kailash Satyarthi, an Indian children’s rights activist. Yousafzai, 17, and Satyarthi were awarded the prize for their work promoting child rights, including the right to education.

“Despite her youth, Malala Yousafzai has already fought for several years for the right of girls to education, and has shown by example that children and young people, too, can contribute to improving their own situations,” the Norwegian Nobel Committee announced. “This she has done under the most dangerous circumstances. Through her heroic struggle she has become a leading spokesperson for girls’ rights to education,” the committee added.

“We are thrilled that Malala Yousafzai has been awarded the Nobel Prize weeks before coming to the National Constitution Center to receive the Liberty Medal,” said National Constitution Center President and CEO Jeffrey Rosen. “Six Liberty Medal recipients have subsequently won the Nobel Prize, and Ms. Yousafzai, the youngest recipient, is now the seventh. She is an inspiring advocate for free speech and education around the globe and we are honored to be recognizing her magnificent achievements in Philadelphia on October 21.”

“It’s an honor to be awarded the Liberty Medal,” said Malala Yousafzai. “I accept this award on behalf of all the children around the world who are struggling to get an education.”

Yousafzai came to international attention at the age of 11 by writing for the BBC about life under the Taliban in her native Pakistan. In October 2012, Yousafzai was the target of an assassination plot by the Taliban and shot in the head as she was returning from school on a bus. She miraculously survived and, undeterred by the continued threats to her life and the lives of her family members, continued to campaign for education.
On October 26, 2015, the National Constitution Center awarded His Holiness the 14th Dalai Lama of Tibet with the 2015 Liberty Medal in recognition of his advocacy for human rights worldwide. His Holiness the Dalai Lama received the prestigious award during the 27th annual Liberty Medal award ceremony. The Liberty Medal, established in 1988, annually honors men and women of courage and conviction who strive to secure the blessings of liberty to people around the globe.

“We are so pleased to announce His Holiness the Dalai Lama as the recipient of the 2015 Liberty Medal,” said National Constitution Center president and CEO Jeffrey Rosen. “In his advocacy for Tibetans and for human rights worldwide, the Dalai Lama has always emphasized the ideals of freedom, dialogue, and tolerance. For this reason he embodies the spirit of the Liberty Medal, which aims to honor men and women who strive to secure such blessings of liberty to people around the globe,” he said.

His Holiness the 14th Dalai Lama, Tenzin Gyatso, is an advocate for greater global equality and the equal rights of all people to peace, happiness, freedom, equality and dignity. In his work, His Holiness has consistently promoted dialogue in seeking solutions to problems, and has criticized censorship for its role in preventing the progression of ideas. He has advocated for and participated in the idea of interfaith dialogue and tolerance, pointing out that all major religions convey the same message of love, compassion, forgiveness, and tolerance. He was awarded the Nobel Peace Prize in 1989.

“It is a tremendous honor and privilege to receive the Liberty Medal at the National Constitution Center in the historic city of Philadelphia. I am delighted as a recipient to be in the company of so many other inspirational leaders. I have made it my life’s work to spread the message of kindness and compassion and I can think of no better place to be recognized than in the City of Brotherly Love and Sisterly Affection,” said His Holiness the Dalai Lama.
# Statements of Financial Position

**September 30, 2014 and 2015**

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2015</th>
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<tbody>
<tr>
<td><strong>ASSETS</strong></td>
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<tr>
<td>Cash and Cash Equivalents</td>
<td>$1,240,643</td>
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<td>Grant and Other Receivables</td>
<td>347,313</td>
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<td>Contributions Receivable, Net</td>
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<td>Investments</td>
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<td>Prepaid Expenses</td>
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<td>Property and Equipment, Net of Accumulated Depreciation</td>
<td>$65,538,028 in 2014</td>
<td>$69,367,673 in 2015</td>
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<td>86,215,752</td>
<td>83,075,699</td>
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<tr>
<td><strong>Total Assets</strong></td>
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<td>$147,492,683</td>
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<td><strong>LIABILITIES</strong></td>
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<tr>
<td>Line of Credit</td>
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<td>Accounts Payable</td>
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<td>Accrued Expenses</td>
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<td>Deferred Revenue</td>
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<td><strong>NET ASSETS</strong></td>
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<td>Unrestricted</td>
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<td>Temporarily Restricted</td>
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<td>Permanently Restricted</td>
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<td>13,345,000</td>
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<td><strong>Total Net Assets</strong></td>
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<td>$142,969,446</td>
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<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td>$154,365,303</td>
<td>$147,492,683</td>
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## STATEMENT OF ACTIVITIES
### YEAR ENDED SEPTEMBER 30, 2014 AND 2015

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<thead>
<tr>
<th>OPERATING REVENUE AND SUPPORT</th>
<th>2014 TOTAL</th>
<th>2015 TOTAL</th>
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<tr>
<td>Admissions and Other Operating Revenue</td>
<td>$4,283,527</td>
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<td>Membership Revenue</td>
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<td>Federal and State Grants and Contracts</td>
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<td>Contributions</td>
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<td>Special Events Revenue</td>
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<td>Interest and dividend income</td>
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<td><strong>Total Operating Revenues and Support</strong></td>
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<th>OPERATING EXPENSES</th>
<th>2014 TOTAL</th>
<th>2015 TOTAL</th>
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</thead>
<tbody>
<tr>
<td>Program Services</td>
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<tr>
<td>Education and Exhibits</td>
<td>$869,641</td>
<td>$1,424,513</td>
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<tr>
<td>Public Programs and Civic Initiatives</td>
<td>$970,694</td>
<td>$2,560,361</td>
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<td>Museum Operations</td>
<td>$13,699,985</td>
<td>$10,707,303</td>
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<td><strong>Total Program Services</strong></td>
<td><strong>$15,540,320</strong></td>
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<td>General and Administrative Development</td>
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<td><strong>Total Expenses</strong></td>
<td><strong>$19,784,817</strong></td>
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<td>Change in Net Assets from Operating Activities</td>
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<td>$(4,961,808)</td>
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<tr>
<th>NON-OPERATING ACTIVITIES</th>
<th>2014 TOTAL</th>
<th>2015 TOTAL</th>
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<tr>
<td>Net Realized/Unrealized Gains on Investments</td>
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<td>$(1,416,851)</td>
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<tr>
<td><strong>Total Non-Operating Revenue and Support</strong></td>
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<td><strong>$(1,416,851)</strong></td>
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<tr>
<td>Change in Net Assets</td>
<td>$8,295,150</td>
<td>$(6,378,659)</td>
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<tr>
<td>Net Assets at Beginning of Year</td>
<td>$141,052,955</td>
<td>$149,348,105</td>
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<tr>
<td><strong>Net Assets at End of Year</strong></td>
<td><strong>$149,348,105</strong></td>
<td><strong>$142,969,446</strong></td>
</tr>
</tbody>
</table>
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