

IN CONGRESS JULY 4, 1776.



our story CONTINUES 250

The unanimous Declaration of the thirteen united States of America

2025

Annual Report



LETTER FROM

Vince Stango



By any measure, 2025 has been a year to remember at the National Constitution Center. We launched two incredible new digital resources, the *America at 250 Civic Toolkit* and *Interactive Declaration of Independence*, introduced a new middle school installment of our *Constitution 101* curriculum, and expanded our virtual student programming and professional learning opportunities to more classrooms and educators than ever before. We offered opportunities for thoughtful dialogue and reflection through our *America's Town Hall* programs and podcasts, hosted book and scholar talks in communities across the country, and debuted special programs like *Pursuit*, our podcast series on the founders and civic virtue, and the PBS special *A More Perfect Union*. We also welcomed hundreds of thousands of visitors to our museum on Independence Mall for immersive learning and celebratory gatherings, while preparing for the opening of two new exhibits next year.

But 2025 has also marked the beginning of something bigger: a vision that will guide us and our work through the 250th anniversary of the signing of the Declaration in 2026, the 250th anniversary of the Constitution in 2037, and the years that follow.

Through the *Our Story Continues* campaign, we're launching a national movement that invites Americans to rediscover, debate, and carry forward our country's founding ideals for future generations.

At this important moment for our country, it's my honor and profound responsibility to steward the National Constitution Center and the public trust it represents. Join me in reflecting on the year behind us and ahead to all we will build together. We look forward to sharing innovative and accessible resources, fostering civil dialogue, and empowering constitutional exploration that can spark curiosity and inspire people everywhere to help write the next chapter of our story.

With appreciation,

A handwritten signature in black ink that reads 'Vince Stango'. The signature is fluid and cursive, with a large loop at the end of the last name.

Vince Stango

Interim President and CEO

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THANK YOU TO *Jeffrey Rosen*



After more than 12 years of distinguished service as President and CEO, Jeffrey Rosen has transitioned to CEO Emeritus to devote his full time and energy to scholarship and public dialogue.

Under Rosen's leadership, the National Constitution Center strengthened its role as a premier national platform for constitutional learning for learners of all ages. He expanded the Center's impact as America's Town Hall, and working with the dynamic team at the Center, advanced innovative tools including the *Interactive Constitution*, *Interactive Declaration*, *We the People* podcast series, *Founders' Library*, *Constitution 101* course and convening thoughtful, balanced conversations on the most pressing constitutional issues of our time. He oversaw the development of several new museum exhibits, including galleries about founding principles, the First Amendment, Reconstruction, and the 19th Amendment, that provide a more holistic understanding of America's constitutional journey. The Center was also transformed financially, with record gifts, totaling more than \$150M secured under Rosen's tenure, enabling the growth of the Center's annual budget by 71% since the start of his leadership. The Center extends its sincere gratitude to Rosen for his vision, service, and lasting contributions to the institution and to civic education nationwide.

“*When I joined the NCC 12 years ago, my goal was to create an American institution that convenes people of different perspectives for civil dialogue and debate and inspires people to learn about our founding ideals. It has been an honor to serve the National Constitution Center and to work alongside such an extraordinary board and staff in advancing this mission. As I step into this next chapter, I do so with confidence in the Center and its future. I know that the NCC will continue to shine constitutional light, inviting every generation to engage with our founding principles, cultivate lasting civic understanding, and carry the American experiment forward.*”

JEFFREY ROSEN, CEO EMERITUS

NCC BY THE Numbers

2025



5.4 million+
students reached



132,000+
in-person museum visitors



11 million+
unique website visits
annually



87,000+
educators actively engaged



4,400+
student visits made possible
through our *Young Citizens
Scholarship Program*



3.3 million+
YouTube video views



6.5 million+
students reached with
Constitution 101 courses
since launch



750+
attendees on average per
virtual *Town Hall* event



188,000+
social media followers



80+
virtual and in-person
professional learning
programs hosted



800,000+
annual podcast listens



150,000+
pageviews of our
*America at 250 Civic
Toolkit* since launch



5 million+
learning minutes spent
on *Constitution 101* on the
Khan Academy platform
since launch



80+
convenings, scholar
talks, and events across
the country

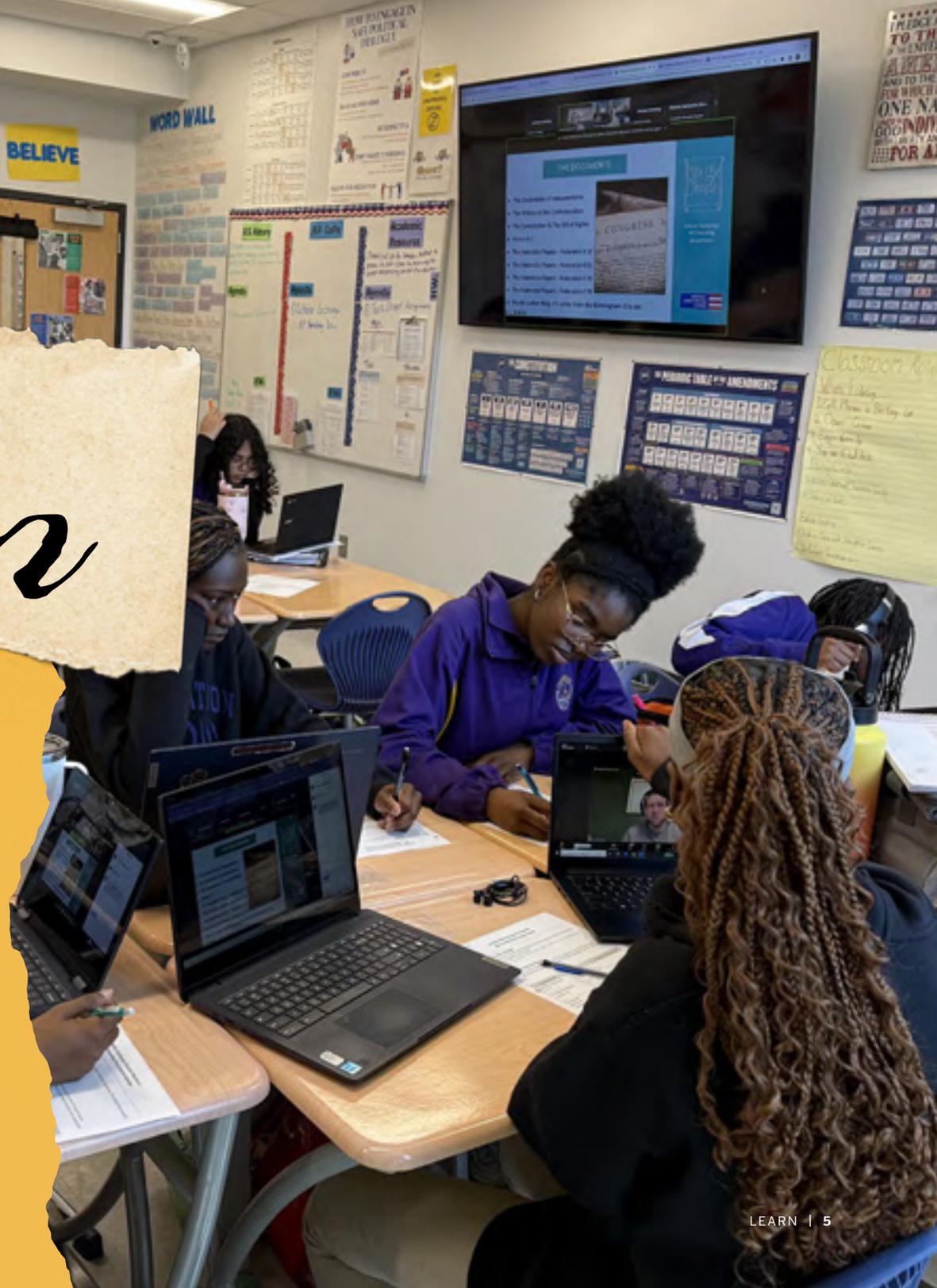


100 million+
visits to our *Interactive
Constitution* since
launch, with **15 million+**
in 2025 alone

Learn

Lifelong civic engagement starts with civic education from a young age.

Our ambitious 50-state strategy is working to reach America's 54 million K-12 students and the adults in their lives, both at home and in the classroom.



NEW *Resources*



AMERICA AT 250 CIVIC TOOLKIT

Launched on Constitution Day 2025, the *America at 250 Civic Toolkit* is the Center's online platform for educational resources, multimedia, classroom and family activities, and events that empower people, classrooms, and communities nationwide to explore America's founding ideas and how they continue to shape us.

Toolkit content, including biographies of the 89 signers of the Declaration and Constitution by historian **Carol Berkin** in written and video form, is available to license for free. Dozens of state and local museums, cultural institutions, and civic organizations nationwide have indicated their intent to adopt this content as part of their interpretive, educational, and public-facing initiatives.

INTERACTIVE DECLARATION OF INDEPENDENCE

The *America at 250 Civic Toolkit* is anchored by the *Interactive Declaration of Independence*, which joins our acclaimed *Interactive Constitution* to provide an essential guide to America's founding documents. It features:

- Annotations of the Declaration by legal scholar **Akhil Reed Amar**, along with audio narration, original document images, and videos,
- Essays on the Declaration and its enduring legacy from a dozen experts,
- and more.

Visit the toolkit and stay updated throughout 2026 and beyond at constitutioncenter.org/america-at-250



If you want the ideas of the Declaration to live on, the torch is in your hands. It's in your hands. What's the Declaration's next chapter going to be?"

– **JUSTICE NEIL M. GORSUCH**
NCC HONORARY CO-CHAIR



That's a big job, and it needs teaching...government, civics, Constitution, Declaration of Independence, in every school in America."

– **JUSTICE STEPHEN G. BREYER (RET.)**
NCC HONORARY CO-CHAIR

INTERACTIVE DECLARATION OF INDEPENDENCE SCHOLARS



Danielle Allen
on equality



Robert P. George
on liberty



Gordon S. Wood
on the consent of the governed



David Armitage
on the Declaration's influence worldwide



Constitution 101 **FOR MIDDLE SCHOOL**

Since 2022, our *Constitution 101* courses have provided a foundational introduction to the Constitution's text, history, case law, and interpretation, grounded in the study of primary sources and our proven framework for nonpartisan constitutional education.

Launched in September 2025 with input from experienced educators and feedback from classroom pilots through our Constitutional Fellowship program, the newest edition of *Constitution 101* makes constitutional learning accessible and engaging for grades 6-8. Students and teachers can "unbox the Constitution" with our animated guide Lucy, and engage in collaborative activities and learning projects to reinforce and deepen their knowledge.

CONSTITUTION **IN THE** *Headlines*

Launched in February 2025, *Constitution in the Headlines* provides condensed, classroom-friendly versions of the Center's Town Hall programs, podcasts, and other analysis of issues in the news for grades 8-12, along with activities and questions to foster critical thinking skills and dialogue.



Virtual STUDENT LEARNING

We're growing our team and introducing new topics to meet the demand for our virtual student programs that allow students to engage in constitutional conversations and deepen their understanding of both history and the Constitution.

SCHOLAR EXCHANGES

More than 15,000 middle and high school students from **44 states** practiced their civil dialogue skills with constitutional experts and peers from across the country over the course of **more than 500 live virtual sessions** during the 2024–2025 school year—a 40% increase from last year.

CIVIC STORIES

More than 4,000 students over **more than 150 sessions** explored civic artifacts and the stories they tell with the Center's education team, as they gained a sense of themselves, their communities, and their surroundings in the broader scope of American history.

PROFESSIONAL LEARNING

Opportunities

At a time when free learning programs for teachers are more needed than ever, our **Sutherland Teaching Program** is allowing us to reach more educators across the country than ever with core civic knowledge and practical guidance to facilitate constitutional learning in the classroom.

RESIDENTIAL SUMMER INSTITUTES

Our weeklong intensive Summer Institutes saw a **76% increase** in applications from 2024 to 2025. Ultimately, **121 teachers** representing **37 states** and more than **15,000 students** joined us at the Center to learn strategies from experts and from one another on teaching constitutional topics like:

- Reconstruction and the Second Founding
- Diving Into the U.S. Constitution, in partnership with the Organization of American Historians (OAH) and the Sandra Day O'Connor Institute
- Federalism and the Separation of Powers
- Principles of the American Revolution, in partnership with PBS LearningMedia

We also held a two-day virtual workshop on the American Revolution featuring *Interactive Declaration* contributors **Lindsay Chervinsky** and **David Armitage** for **more than 600 participants** across the country.

WEEKEND WORKSHOPS

Held in the fall and spring, Weekend Workshops are designed for educators from rural and remote communities who may not otherwise have access to professional training.

More than 400 applicants applied for the Spring 2025 cohort, an increase of **more than 330%** since the program launched in fall 2024.

"I greatly appreciate the opportunity to learn alongside colleagues from around the nation. It means a great deal to be supported and uplifted as professionals."

—INSTITUTE PARTICIPANT

"Participating in the NCC's Weekend Workshop has significantly enhanced my ability to facilitate civic learning and discussion in my classroom. The workshop provided me with practical strategies and resources that I can immediately implement, making civics education more engaging and relevant for my students."

—KENNDAY LONGHURST, UTAH TEACHER
AND WEEKEND WORKSHOP PARTICIPANT





Debate

Through programs like our *America's Town Hall* series, podcasts, and scholar talks, the National Constitution Center is providing a forum where experts of diverse viewpoints can model thoughtful discussion and spark conversation and learning in communities across the country.



America's

TOWN HALL

2025's Town Hall programs featured 30 in-person and virtual discussions between America's leading thinkers on the past, present, and future of the topics and policy driving public discourse.

Highlights

THE FUTURE OF BIRTHRIGHT CITIZENSHIP: A CONSTITUTIONAL DEBATE

Scholars **Gabriel Chin**, **Kurt Lash**, **Amanda Frost**, and **Ilan Wurman** examined the constitutional and historical context surrounding the debate over birthright citizenship, and the current legal challenges' implications for immigration.

DEMOCRACY IN FRANCE AND AMERICA WITH JUSTICE STEPHEN BREYER AND MINISTER CHRISTIANE TAUBIRA

The Center's honorary co-chair and the former French justice minister sat down with **Jeffrey Rosen** for a discussion on democracy, the rule of law, and constitutional traditions from French and American perspectives.

EXECUTIVE AUTHORITY: PRESIDENTIAL POWER FROM AMERICA'S FOUNDING TO TODAY

Gillian Metzker and **Saikrishna Prakash** took a look at the founders' vision for the presidency, how presidential power has changed over time, and the debates that shape the modern presidency.

THE STORY OF THE U.S. CONSTITUTION: PAST AND PRESENT

In this sweeping conversation on the Constitution and the debates that have shaped America, **Ahkil Reed Amar**, **David Blight**, and **Annette Gordon-Reed** explored transformative moments and landmark court cases from across American history.

Special PROGRAMS

A MORE PERFECT UNION: CIVIC AND CIVIL CONVERSATIONS ACROSS AMERICA

On September 29, special guests and community partners joined us for the live taping of a discussion with **Jeffrey Rosen**, scholars **Melody Barnes** and **Yuval Levin**, and **Ken Burns** and **Sarah Botstein**, co-directors of *The American Revolution* documentary series on PBS. The one-hour special, which premiered on PBS on November 24 and is available on streaming, examines how we think about America's founding and how the ideas and values articulated 250 years ago remain relevant today.

A More Perfect Union is made possible by the Pew Charitable Trusts, the Charles F. Kettering Foundation, and The Travelers Companies.

PRESIDENT'S COUNCIL RETREAT

This special gathering for President's Council supporters brought together legal experts, business and philanthropic leaders, and educators of the Center's teacher networks for timely conversations that exemplify the Center's approach to thoughtful dialogue. In addition to formal panels, the event offered opportunities for informal discussions, leaving participants with new ideas, renewed inspiration, and meaningful connections.



Podcasts

WE THE PEOPLE



Each week, our *We the People* podcast episodes have brought listeners the best arguments and analyses on the constitutional issues at the heart of American life.

"This is the podcast we need in these times."

"The conversations are subtle, sensitive, deeply informative."

—APPLE PODCAST REVIEWS

Highlights

PRESIDENT TRUMP'S EXECUTIVE ORDERS

Legal experts **Steve Vladeck** and **Gary Schmitt** examined the current administration's orders and the legal challenges they might face, along with the role of executive orders throughout history.

JUDGES ON JUDICIAL INDEPENDENCE

Judges **J. Michelle Childs**, **M. Margaret McKeown**, **Beth Bloom**, and **Stephen R. Bough** joined us for a special conversation on threats to the judicial branch, and the importance of judicial independence and civic education in maintaining the rule of law.

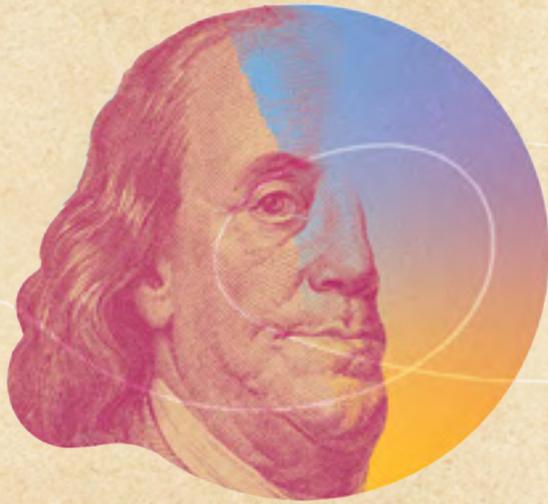
COVERING THE SUPREME COURT

Journalists **Jess Bravin** and **Jan Crawford** and professor **Fred Smith Jr.** explored the role of the media and political branches in influencing public perception of the Court, and whether it has an impact on the Court's practices.

THE HISTORY AND FUTURE OF PARTISAN REDISTRICTING IN AMERICA

Bradley Smith and **Nicholas Stephanopoulos** looked at current redistricting efforts in Texas and California, and similar battles during other eras of American history.

"Immensely refreshing to hear well-educated guests calmly and clearly present where they agree and disagree on high-profile legal matters of the day."



Pursuit

THE FOUNDERS' GUIDE TO HAPPINESS

In this special limited 12-part series, **Jeffrey Rosen, Ken Burns**, and a variety of guest scholars look at the link between personal growth and the common good through the lens of a different founder and virtue each episode, and examine how to apply the lessons we can learn from them in our own lives.

Pursuit is made possible with support from the John F. Templeton Foundation.

“

Wonderful podcast with Professor Rosen, Ken Burns, and other guests that offers food for thought, a journey through the philosophical underpinnings of the founding, and how we can all be better versions of ourselves. Thoroughly unique and wholly enjoyable.”

Community CONVERSATIONS

Over the course of 2025, we traveled the country sharing insights on the American idea and sparking civic conversation in communities across the country, drawing crowds of **as high as 5,000**. These talks took us to **18 states, Washington, D.C.**, and even **Mexico** and the **United Kingdom** as we visited universities, cultural and historical institutions, influential conferences and festivals, and community associations.

LIFTING UP

All Voices

We are grateful to the constitutional experts and thought leaders who join us to provide their diverse perspectives on the constitutional issues at the heart of American life.



Saikrishna Prakash



Ken Burns



Akhil Reed Amar



Justice Amy Coney Barrett



Gabriel Chin



Justice Stephen G. Breyer (ret.)



Gillian Metzger



Melissa Murray



Dana Bash



Jamelle Bouie



Steven Calabresi



David Blight



Vincent Phillip Muñoz



Melody Barnes



Keith Richotte Jr.



David French



Stephen Vladeck



Sherrilyn Ifill



Jeffrey Toobin



Sarah Isgur



Yuval Levin



Michael McConnell



Rosemarie Zagari



Eric Slauter



Ilya Somin



Nadine Strossen



Kurt Lash



Jonathan Gienapp



Ilan Wurman



Celebrate

Civic identity is strengthened when we come together to share in the ideas and experiences that unite us. From our headquarters on Independence Mall, we're developing immersive new exhibits, offering programs and performances that engage learners of all ages, and sparking civic memories that can last a lifetime.



CIVIC HOLIDAYS AND *Community Celebrations*

The National Constitution Center was proud to welcome thousands of members of the community free of charge for civic holidays and celebrations throughout the year, featuring special themed programming including:

- Honoring Martin Luther King's legacy with a dramatic reading of the "I Have a Dream" speech on Martin Luther King, Jr. Day
- Holding our annual Presidential Costume Contest for Presidents Day
- Exploring the origins of Memorial Day through artifacts from our Civil War and Reconstruction exhibit
- Showing off Philadelphia's patriotic spirit with the Red, White, & Blue To-Do Pomp and Parade on July 2
- Demonstrating Revolutionary-era games on the Center's front lawn for Independence Day

Special thanks to Citizen Travelers for their support of Presidents Day and Independence Day, and Wawa for making our Hoagie Day celebration possible.





“What better place to spend Constitution Day than at the National Constitution Center?”

– JUSTICE AMY CONEY BARRETT

CONSTITUTION DAY

On September 17, we welcomed nearly 8,000 participants, both in person and online, for the Center’s most celebrated event of the year, featuring a lineup of special programs including:

- A naturalization ceremony for 50 new citizens, with moving remarks from The Honorable **Nelson A. Díaz**
- A conversation between Benjamin Franklin and historian **Carol Berkin**
- An introduction to our *America at 250 Civic Toolkit* with NCC Vice President of Civic Education **Julie Silverbrook**, **Carol Berkin**, and **Mary Sarah Bilder**
- A keynote address by Supreme Court Justice **Amy Coney Barrett**, featuring reflections on the Court and Constitution from her new book

Special thanks to PECO for their support of Constitution Day.



SENSORY-FRIENDLY DAYS

Held on the last Sunday of most months, the Center’s Sensory-Friendly Days have provided an accessible learning experience for people of all abilities and their families, allowing visitors with sensory-processing challenges to experience the museum in a secure and comfortable environment, and to engage with movement, art, and musical activities.



New

EXHIBITS

The second phase of the Center's re-imagining of our core *We the People* exhibit is underway, with two new exhibits set to open in 2026, just in time to welcome millions to America's birthplace.

- The first, ***America's Founding***, takes visitors on an immersive journey from the eve of the Revolution to the ratification of the Bill of Rights, placing them in a Boston tavern, at Valley Forge, or in the room with James Madison as they explore how our country's ambitious experiment in self-government began.

OPEN NOW!

- The second will guide visitors through the **separation of powers**, explaining the roles of the three branches of government, their roles and responsibilities, and state and federal power.

OPENING MAY 2026

Our popular ***Signers' Hall*** has also received a refresh in preparation for the new exhibits, including new interactives that will allow visitors to delve even deeper into the lives of the founders and the principles that inspired them.

In addition to the new exhibits, thanks to a generous loan from **Kenneth C. Griffin**, we're excited to feature **one of the 14 original printings of the Constitution** and a **rare draft of the amendments that would become the Bill of Rights** on display throughout 2026.



Learning AT THE MUSEUM

With students and school groups making up more than 60% of our in-person visitors last year, we introduced new enrichment opportunities to help reinforce their learning in fun and meaningful ways while at the Center:

SCOTUS AND SCHOOL CASE STUDIES

Students learn to “think like a justice” as they explore some of the biggest court cases from American history that have centered on the classroom.

STORIES OF WE THE PEOPLE

The NCC team introduces students to extraordinary figures from American history, exploring how they fought for change and expanded the meaning of “We, the People.”

BATTLE OF THE BRANCHES

A game show-style program that teaches students about separation of powers, checks and balances, and the role of each branch of the government.

CONSTITUTIONAL CAREER DAY

Launched in April, this new program provides the opportunity to meet professionals who work with the Constitution every day. For our inaugural event, U.S. Representative **Joe Hoefel** shared what a typical day in Congress looks like, and what drew him to a career in public service.

LIBERTY Medal

On October 17, the Center awarded the hit Broadway musical *Hamilton*, and historian and biographer **Ron Chernow** whose work served as the inspiration for the show, for bringing America’s founding figures and ideas to life for generations of Americans, and inspiring renewed engagement with civic life.

The moving ceremony featured a conversation between Chernow and **Jeffrey Rosen**, and performances from **Ta’Rea Campbell** and **Heather Leslie Sanchez**.

“The work of honoring and explicating the Constitution, begun by *Hamilton*, *Madison*, and *Jay in the Federalist Papers*, is now gallantly carried on at the Center.”

—RON CHERNOW

*our
story*
CONTINUES 250

America at 250

AND **BEYOND**

As we prepare for the semiquincentennial, we're looking ahead to what comes next and to how this milestone can spark a lasting nationwide commitment to civic renewal.





Intergenerational LEARNING

The Center is working to harness the power of intergenerational learning experiences to activate a lifelong interest in civics for young learners, while inspiring connections for the adults learning alongside them.

CIVIC QUEST

With the help of venture studio **Co-Created**, we've developed **Civic Quest**: a new at-home intergenerational learning experience that brings families into the story of the American Revolution through missions, primary sources, artifacts, and joyful gameplay. Refined through extensive kid and family testing, Civic Quest helps children and adults learn together and sparks civic curiosity in homes and communities nationwide.

A first pilot of 10,000 boxes will launch in early 2026. We're also partnering with the **Johns Hopkins School of Education** to evaluate Civic Quest's impact on improvements in civic knowledge and civic disposition.



GAMES, PUBLICATIONS, AND PARTNERSHIPS

Alongside Civic Quest, we've partnered with **Hasbro** to develop a special **America 250 family edition of Trivial Pursuit** featuring **600 questions** developed by the NCC team.

We've also worked with **Scholastic** to create **special-edition America at 250 magazines** for students in grades 4–6 and 7–10, as well as with **Simon & Schuster** on a print edition of our *America at 250 Civic Toolkit*.

New ONLINE COURSES **AND** RESOURCES

The Center has partnered with **Arizona State University** on a free, non-credit online course, *What the Founders Meant by Happiness: A Journey Through Virtue and Character*, coming in early 2026. This course will serve as the foundation for future high school and middle school editions.

RURAL AND REMOTE *Outreach*

60 million Americans live in rural and remote communities, where civic learning opportunities are often limited. We're committed to reaching and inspiring these communities with the Center's proven approach to civic education and civil dialogue.

COMMUNITY CONVENINGS AND PARTNERSHIPS

We're organizing a series of public talks in partnership with independent bookstores in rural and remote communities across America and are expanding outreach to libraries and other local centers of civic life.

CIVIC EDUCATION FOR RURAL AND REMOTE COMMUNITIES (CERRC) FELLOWSHIP

This new initiative will pair highly skilled civic educators—selected through a competitive process—with rural and remote schools. These fellows will deepen community connections by providing impactful, hands-on professional learning opportunities for teachers.



The story of America—*our story*—is still being written. Join us, and the partners and supporters we are proud to count as part of our community of lifelong learners, as we explore the words that define us, the debates that shape us, and the ideas that unite us across generations.



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Interim President and Chief Executive Officer, National Constitution Center

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Ali Velshi

Anchor and Business Correspondent, MS NOW

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46th President of the United States

The Honorable Jeb Bush

43rd Governor of the State of Florida

The Honorable William J. Clinton

42nd President of the United States

The Honorable Edward G. Rendell

*Former Governor, Commonwealth of
Pennsylvania*

A.E. "Ted" Wolf

Civic Leader and Philanthropist

IN REMEMBRANCE

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*Founder and Chief Executive of The
Vanguard Group*

The Honorable George H.W. Bush

41st President of the United States

Trustee Emeriti

Lawrence J. Kent

Founder, Kent & Kent

Derrick A. Roman

Retired Partner, PwC

William A. Slaughter, Esq.

Partner, Ballard Spahr LLP

IN REMEMBRANCE

Stephen J. Harmelin, Esq.

Of Counsel, Dilworth Paxson LLP

The Honorable Sandra Day O'Connor

*Associate Justice, Supreme Court of the
United States (ret.)*

**REMEMBERING
STEPHEN HARMELIN**

On May 3, 2025, Stephen Harmelin, former chair of Dilworth Paxson and founding trustee of the National Constitution Center, passed away. His vision and leadership were instrumental in shaping the Center into the institution it is today. We will always be grateful for his wisdom, guidance, and lasting friendship.





LEADERSHIP

We would like to thank all our staff and volunteers for their mission-driven work in 2025. To learn more about joining our team, please visit constitutioncenter.org/volunteer, or constitutioncenter.org/careers for career and internship opportunities.

Vince Stango

Interim President and CEO

Christina Chagin

Vice President of Strategic Initiatives and Deputy COO

Christine Donnelly

Vice President of Finance and Administration

Thomas Donnelly

Lead Scholar

Jeffrey Rosen

CEO Emeritus

Julie Silverbrook

Vice President of Civic Education

Annie Stone

Vice President of Communications

Lauren Sylling

Vice President of Strategy and Development

THANK YOU TO

Our Supporters

The National Constitution Center's activities are funded by the generous support of individuals, corporations, and foundations whose support makes possible our efforts to ensure America's story continues. We are deeply grateful for the generous contributions of the supporters featured here, those who wish to remain anonymous, and to everyone who contributes to make our work possible.

This list reflects donors who made gifts of \$500 or more between October 1, 2024, and September 30, 2025.

\$100,000 and Above

Annenberg Public Policy Center of the University of Pennsylvania

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The Ira Lubert, Pamela Estadt & Family Giving Fund

John Templeton Foundation

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The Honorable J. Michael Luttig and Elizabeth A. Luttig

The Meijer Foundation

National Endowment for the Humanities

Mauree Jane and Mark W. Perry*

* PRESIDENT'S COUNCIL

The President's Council is an invitation-only community of philanthropic leaders who support the National Constitution Center with their financial and intellectual resources. For more information, please contact **Lauren Sylling** at lsylling@constitutioncenter.org.

~ LEGACY SOCIETY

The Legacy Society recognizes individuals who have made a commitment in their estate plans to ensure that the Center's important mission will carry on with future generations. For more information, please contact **Lauren Sylling** at lsylling@constitutioncenter.org.

+ IN MEMORIAM

Denotes deceased individual.

We also wish to recognize the many generous individuals who gave in memory of **Pearl M. Grika**.

The Pew Charitable Trusts

The Philadelphia Funder Collaborative for the Semiquincentennial

The Robert D. and Patricia E. Kern Family Foundation

Sabine and Gregg M. Sherrill

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Gulbrandsen Foundation, Inc.*

Julian A. and Lois G. Brodsky Foundation*

Kingcroft Charitable Trust Fund

Stephen M. Kotran*

Leo Niessen, Jr. Charitable Trust

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Don and Gabby McCree

The McLean Contributionship

Hendrik Meijer

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Neubauer Family Foundation*

Jennifer G. Newstead and Alexander V. Mishkin

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Pennsylvania Historical and Museum Commission

Poor Richard's Charitable Trust

The Sarena Snider Foundation

Stradley Ronon Stevens & Young, LLP

TD Bank

Ali Velshi and Lori P. Wachs

William H. Walton, III and Dori Walton*

Wawa, Inc.

William Penn Foundation

William T. Coleman Jr. Memorial Fund

Ted and Stevie† Wolf*

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Joy Ammerman and Denis Franks*

Erwin and Nancy Aulis*

Rolin and Avery Bissell*

Charles and Angela Sunderland Fund*

Chubb Insurance Co.

Coblitz Family Giving Fund*

Dilworth Paxson LLP

Domenica L. Falcione*

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The Joe and Loretta Duckworth Fund

Brian and Samara Jones*

The Katz Foundation

The Larry and Mary Kent Charitable Fund

Liberty Coca-Cola Beverages

Meijer, Inc.

Meta

Louise Reed

Robert Wood Johnson Foundation President's Grant Fund of the Princeton Area Community Foundation

Sam & Peggy Grossman Family Foundation*

Susie & Jay H. Shah

The Sickler Foundation

William and Martha Slaughter

TAH Fund*

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\$5,000 - \$9,999

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Jessie L. Benjamin[~]
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GLBT Fund of America of the
Philadelphia Foundation
The Ivywood Foundation
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New York University
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Joseph and Carolyn Torsella
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Earl A. and Jacqueline Wolf[~]
Richard Woosnam and Diane Dalto-Woosnam

\$1,000 - \$2,499

Adelante Capital Management Sharing
Forward Fund

Anita Allen-Castellitto and Paul Castellitto

Andrea Norrod Sehl Family Fund

Andrew Allen Charitable Foundation

Dr. Valerie A. Arkoosh and Mr. Jeffrey T.
Harbison

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Beck Family Charitable Fund

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Carol Ward Donor Advised Fund

Marie Carroll

Samuel Cirelli

Wendy Fein Cooper

Crane Family Charitable Fund

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Robert M. Dever

Tobey and Mark Dichter

Linda Dickason & George Ferris

Mr. and Mrs. Kevin F. Donohoe

Lieutenant Colonel James Doyle

Dr. Bernard A. Mason & Jane R.
Mason Charitable Fund

David and Dianne Elderkin

James S. Emrich

Eric and Betsy Mendelsohn Fund

Nancy Ericson and Richard Leap

John Farmer

Harvey Feuerstein

Josette and Norman Gamble

George Heintzelman Giving Account

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Glazer Family Foundation

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Christine A. Jacobs

Jodie Janin

| | | |
|---|--|--|
| Wendy B. Jennis and Douglas Mishkin | Hons. Arnold & Shelley New | Eric and Mindy Sherbet |
| Lisa D. Kabnick | Norcross Fund | Mark Silverman |
| Sahaj Kamdar | Omicron Fund of the Community Foundation of Greater Memphis | Rebecca and Eric Sitarchuk |
| Katherine Hatton and Richard Bilotti Fund of the Princeton Area Community Foundation | William H. and Mary B. Parker | Martha McGeary Snider |
| Joseph Kelly | Deborah and Jamshed Patel | Jonathan and Patricia Stern |
| Michael L. and Elaine T. Kerley | Pavri Family Gift Fund | Harvey and Lois Stick |
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| Wendy and Charles Labin | David Peterson | Susan J Suponcic and Michael A Cotter Charitable Fund |
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| Lesser Charitable | Devin Rainone | Lee Ann Wentzel |
| Sheldon Liss | Dr. William Reed and Laura Mazel | Julie Werner-Simon |
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| Sally and Tod MacKenzie | Homer Robinson | William Goldman Foundation |
| Lynn A. Marks | The Rorer Foundation | The WMK Charitable Fund |
| Marni J. Grossman Family Fund | Honorable Cynthia M. Rufe | James A. Young |
| Joseph McFadden | Richard and Susan Salkowitz | The Honorable Hans Zeiger |
| Meyerson Family Giving Account | Captain Patrick Sansbury | James W. Ziglar |
| Charles M. Monsma | Sasser Family Foundation | |
| Stephanie and Michael† Naidoff™ | Jo Cohn Sawyer | |

\$500 - \$999

Jonathan H. Adler

Johnny D. Alexander

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Family Charitable Fund

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Barrie Franklin

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Kate Waller Barrett Chapter, NSDAR

Timothy and Susan Kennedy

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Foundation Inc.

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Reverend Linda MacDonald

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Memorial Fund of the Military Order of
the Loyal Legion of the United States

Craig Merritt

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R&K Walker Giving Fund

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Paul Weiden Family Fund

Mary Wells

Ethel S. White

William Penn Foundation
Matching Gifts Program

In-Kind Support

Advanced Staging Productions

Rhubarb Hospitality Collection

Comcast NBCUniversal

Interstate Outdoor Advertising

STATEMENT OF ACTIVITIES

AS OF SEPTEMBER 2025

| | WITHOUT DONOR RESTRICTION | | | WITH DONOR RESTRICTION | TOTAL |
|--|---------------------------|----------------------|-----------------------|------------------------|-----------------------|
| | Operating | Designated Endowment | Total | | |
| OPERATING REVENUE AND SUPPORT | | | | | |
| Admissions and Other Operating Revenue | \$ 3,406,761 | \$ - | \$ 3,406,761 | \$ - | \$ 3,406,761 |
| Membership Revenue | 169,160 | - | 169,160 | - | 169,160 |
| Federal and State Grants and Contracts | 994,193 | - | 994,193 | - | 994,193 |
| Contributions | 3,983,944 | - | 3,983,944 | 29,938,424 | 33,922,368 |
| Special Events Revenue | 35,000 | - | 35,000 | - | 35,000 |
| Investment Income | 73,866 | 6,179,794 | 6,253,660 | 3,277,640 | 9,531,300 |
| Investment Spending Policy Withdrawal | 3,700,000 | (2,417,700) | 1,282,300 | (1,282,300) | - |
| Net Assets Released from Restrictions | 9,769,468 | - | 9,769,468 | (9,769,468) | - |
| Total Revenues and Support | \$ 22,132,392 | \$ 3,762,094 | \$ 25,894,486 | \$ 22,164,296 | \$ 48,058,782 |
| OPERATING EXPENSES | | | | | |
| Museum Programming and Operations | \$ 10,620,356 | \$ - | \$ 10,620,356 | \$ - | \$ 10,620,356 |
| Town Halls | 2,857,799 | - | 2,857,799 | - | 2,857,799 |
| Education and Outreach | 7,983,862 | - | 7,983,862 | - | 7,983,862 |
| Total Program Services | \$ 21,462,017 | \$ 0 | \$ 21,462,017 | \$ 0 | \$ 21,462,017 |
| General and Administrative | 5,035,000 | - | \$ 5,035,000 | - | \$ 5,035,000 |
| Fundraising | 1,503,629 | - | 1,503,629 | - | 1,503,629 |
| Total Expenses | \$ 28,000,646 | - | \$ 28,000,646 | - | \$ 28,000,646 |
| Change in Net Assets | \$ (5,868,254) | \$ 3,762,094 | \$ (2,106,160) | \$ 22,164,296 | \$ 20,058,136 |
| Net Assets at Beginning of Year | \$ 69,893,296 | \$ 51,111,333 | \$ 121,004,629 | \$ 53,728,984 | \$ 174,733,613 |
| Net Assets at End of Year | \$ 64,025,042 | \$ 54,873,427 | \$ 118,898,469 | \$ 75,893,280 | \$ 194,791,749 |

FINANCIAL POSITION

AS OF SEPTEMBER 2025

| ASSETS | |
|---|-----------------------|
| Cash | \$ 17,595,716 |
| Accounts Receivable | 92,659 |
| Contributions Receivable, net | 21,693,807 |
| Prepaid Expenses | 200,624 |
| Investments | 84,602,423 |
| Property and Equipment, net | 74,502,229 |
| Total Assets | \$ 198,687,458 |
| LIABILITIES | |
| Accounts Payable and Accrued Expenses | \$ 2,840,671 |
| Deferred Revenue | 1,055,038 |
| Total Liabilities | \$ 3,895,709 |
| NET ASSETS | |
| WITHOUT DONOR RESTRICTIONS | |
| Operating | \$ 64,025,042 |
| Designated Endowment | 54,873,427 |
| Total | \$ 118,625,909 |
| WITH DONOR RESTRICTIONS | \$ 75,893,280 |
| Total Net Assets | \$ 194,791,749 |
| TOTAL LIABILITIES AND NET ASSETS | \$ 198,687,458 |



IN CONGRESS, JULY 4, 1776.



our story
CONTINUES 250

Independence Mall | 525 Arch Street | Philadelphia, PA 19106
215-409-6767 | constitutioncenter.org

The unanimous Declaration of the thirteen united States of America
When in the course of human events it becomes necessary for one people to dissolve the political bands which have connected them with another, and to assume among the powers of the earth, the separate and equal station to which the Laws of Nature and of Nature's God entitle them, a decent respect to the opinions of mankind requires that they should declare the causes which impel them to the separation. We hold these truths to be self-evident, that all men are created equal, that they are endowed by their Creator with certain unalienable Rights, that among these are Life, Liberty and the pursuit of Happiness. That to secure these rights, Governments are instituted among Men, deriving their just powers from the consent of the governed — That whenever any Form of Government becomes destructive of these ends, it is the Right of the People to alter or to abolish it, and to institute new Government, laying its foundation on such principles, and organizing its powers in such form, as to them shall seem most likely to promote their Safety and Happiness.

